

### **Evaluation of the Community-based Home Management of Malaria Project (HMM) in Kenya, Canadian Red Cross**

*2010 – Current*

HCA is assessing whether the HMM will increase access to effective malaria treatment and improve other essential malaria related knowledge and behaviour in hard to reach communities in Malindi and Lamu districts. The target population for the project has been children (3-59 months of age) with uncomplicated febrile illness.

### **CASID Collaboration**

*2009 – 2010*

HCA is co-sponsoring a one day public event titled “International Solidarity, International Development: What role for Canadians in the new Bolivia?”. This is a Canadian Association for Studies in International Development (CASID) Regional Event with funding from the International Development Research Centre. Other co-sponsors are the University of Guelph’s MA Program in Latin American and Caribbean Studies, and Rural Planning and Development Program. Susan Healey of HCA and Pascal Lupien of the University of Guelph are co-organizing the event, scheduled for late June, 2010.

### **Collaborative Evaluation of the Role of the CRC as an Integrated Malaria Campaign Facilitator and of the Systemic Strengthening of its National Society Partners. Canadian Red Cross (CRC)**

*July 2009 – December 2009*

The CRC Malaria Program, under the CIDA Integrated Child Survival Program 2007 – 2009, supported integrated malaria net distribution in Sierra Leone, Mali, Togo, Madagascar and Nigeria. Evaluation of the program was to demonstrate the qualitative evidence for effectiveness, provide accountability and was a Canadian International Development Agency (CIDA) requirement. The purpose of this collaborative evaluation was not only to collect data for a qualitative assessment of the CRC Malaria Program, but also to consolidate the capacity building process of the CRC and the African Red Cross / Crescent Societies and the National Malaria Control Programs who participated in campaigns. A lessons learnt workshop was held for with the African partners together with staff, delegates and managers in-charge of the program where participants reviewed, consolidated and documented experiences they gained from the campaigns and determined how the experience built or did not build their capacity to carry out large scale public health campaigns. The final evaluation report on the CRC malaria program was submitted by CRC to CIDA.

### **Development of Indicators for Tracking and Reporting Outcomes, Office of International Health, Centre for Addiction and Mental Health (CAMH)**

*January 2009 – June 2009*

Following the successful collaboration between HCA and CAMH on evaluation training for health professionals, HCA was contracted to develop indicators for tracking and reporting outcomes of the work undertaken by CAMH’s Office of International Health (OIH). To enhance OIH’s results-based management and reporting system, HCA also recommended ways in which OIH could deal with questions of attribution when assessing the outcomes of CAMH-supported activities.

### **Institutional Evaluation of North South Institute (NSI)**

*September 2008 – February 2009*

The evaluation had both formative and summative mandates; assess NSI's accomplishments over the last 3-5 years and provide direction for a new strategic plan. An evaluation plan was prepared, approved by CIDA, IDRC and NSI and the evaluation was completed. Mixed methods were used which included key informant interviews, focus group discussions, electronic survey, document review and a Delphi Panel. The evaluation looked at organizational issues such as management, governance and processes / mechanisms for partner and stakeholder relationships, besides the evaluation criteria of relevance, success and cost-effectiveness. The evaluation also looked into NSI's financial viability and sustainability. The final report and presentation was distributed to CIDA, IDRC and NSI. The report was used by NSI as part of the request for new funding and as input to the 2009-2013 Strategic Plan.

### **Institutional Capacity Development for the Evaluation of Mental Health and Addictions Initiatives, Office of International Health, Centre for Addiction and Mental Health (CAMH)**

*September 2008 – September 2009*

Through an institutional partnership with CAMH and the participation of the Universidad Católica de Chile and Agencia QUALITAS, Dr. Cummings lead his staff as they played a lead role in developing and delivering a five day, Spanish-language training workshop on program evaluation to over 45 health professionals in Santiago, Chile. In response to needs identified by CAMH's Latin American program partners, workshop participants from Chile, Mexico, Peru, Ecuador and Argentina enhanced their knowledge and developed new skills in program evaluation. Working in teams, participants developed an actual program evaluation proposal that was implemented between January and August, 2009, at their home organization with the on-going guidance and support of the workshop faculty.

### **Regional Capacity / Vulnerability Review of Africa and the Americas, Canadian Red Cross Society**

*May 2008 – September 2008*

HCA was contracted to complete the Regional Capacity / Vulnerability review to establish a business case for CRC intervention in the Americas and Africa. The assignment involved: context analysis, stakeholder analysis, review of the existing programming priority areas, target groups and geographic spread, identification of potential programming and research to assess potential funding for programming from the Canadian government, the Canadian public and the private sector. HCA looked at the macro environment in the Americas and Africa, development challenges and current programming of CRC, UN agencies and other key international organizations including NGOs and civil society organizations. HCA also analyzed the national government development strategies, vulnerability issues and comparative advantage of CRC vis-à-vis other stakeholders in the Americas and Africa. The study looked at the possible funding, linkages and partnerships as well as a capacity assessment of CRC and its ability to add value to developmental and humanitarian issues in the region.

### **Evaluation, The Centre for International Governance Innovation (CIGI)**

*December 2007– March 2008*

HCA worked in partnership with Denis Stairs on the evaluation of CIGI programs to determine relevance and success. This involved key informant interviews with a variety of stakeholders who were familiar with the programs. Surveys were also conducted with those who participated in CIGI events and the IGLOO online discussion forum. A comprehensive report was completed.

### **World Vision Canada – Livelihoods Project in Afghanistan**

*April to May 2007*

Hubert Paulmer traveled to Afghanistan for a pre-assessment study on Agriculture livelihood and capacity development project to be funded by CIDA in West Afghanistan.

### **Evaluation Planning and Developing Monitoring/Reporting System for RIWSAH in Sri Lanka**

*September 2007 – November 2007*

The mandate was to develop the evaluation plan and also develop a monitoring and reporting system and capacity building of the RIWASH team members for monitoring / reporting and evaluation. HCA facilitated the entire process in the field. The log frame was revisited and indicators were fine-tuned along with the RIWASH team and then the evaluation criteria and questions were identified using a participatory approach. Various evaluation designs and methods were explained, and based on the discussion, appropriate methods were identified. The evaluation plan was thus prepared using a participatory approach. Based on the evaluation plan and the revised log frame, the responsibilities for various team members were identified in terms of results/ indicators. This led to finalizing the monitoring and reporting formats and systems. The whole process was through a workshop format and was conducted in Colombo and Pottuvil in two stages. The key result of the mandate was the better understanding of the reporting requirements and ownership of various results and indicators. The RIWASH project is a water, sanitation and hygiene project in Eastern Sri Lanka funded by CIDA.

### **Program Evaluation, Azerbaijan Right to Play International (RTP)**

*April 2007 – September 2007*

Through funding from the Swiss Agency for Development and Cooperation (SDC), RTP had the opportunity to implement regular sport and play activities in Azerbaijan for the 36 months leading up to the evaluation. The SportWorks program implemented by RTP in Azerbaijan used sport and play as tools to enhance healthy child development, build community capacity, and provide education and prevention messages to children and youth. The program focused on working with Internally Displaced Person (IDP) communities and schools. HCA conducted the evaluation of this program.

Methodologies used were document review, data review, key informant interviews, focus groups and focus group questionnaires. A report looking at efficiency, effectiveness, relevance and reach of the program was developed.

### **International Baseline Study for International Sports Development Initiative, Right to Play International & UK Sport**

*March 2007 – September 2007*

Right To Play was asked to work on several projects of the International Sports Development Initiative (ISDI) by UK Sports, including the International Baseline Study. The purpose of the study was to understand the existing sports policies and programming in target countries. This study formed the basis for development of policies and programs for ISDI. The International Baseline Study was limited to five target countries: Azerbaijan (Eurasia); Brazil (South America); India (South Asia); Zambia (Southern Africa); and Palau (Oceania). The scope of work for the baseline study included: conducting a document and literature review; developing scoping notes and questions for the scoping team; developing appropriate research tools for the baseline study; piloting the research tools; coordinating and collecting data for the baseline study in the target countries; analyzing data; and submitting the final report. As part of the baseline study, an overall mission plan was developed which included a research matrix and the research tools. This was adapted to each country that was visited.

### **Sport for Development (S4D) Coaching Certification Project, Right To Play**

*February 2007 – September 2007*

Working with a team of Right To Play consultants, HCA helped develop a new S4D coaching certification manual and program for UK Sport. HCA developed indicators of success for the program and reviewed the coach certification standards and evaluation process.

### **Capacity Development on Monitoring and Evaluation, Right to Play International**

*May 2007 – December 2007*

Right To Play International contracted HCA to assist with their development of a world class evaluation and planning department. To that end, HCA has performed a series of activities to ensure the development of the department. The tasks undertaken included a needs assessment analysis, strategic planning sessions, development of an overarching program logic model/logical framework, development of a capacity building plan, the creation of an overarching set of Evaluation Guidelines, the development of manuals and the training of staff members.

### **Evaluation of UNITERRA's Sending Program**

*2006 – 2007*

Harry Cummings and colleagues evaluated UNITERRA's (a WUSC/CECI Program) volunteer sending program. The evaluation of the CIDA funded program was conducted using a team of student interns doing case study work in Botswana, Bolivia, Burkina Faso, Nepal, Sri Lanka, Ghana and Mali. Key informant interviews, logic models, and document reviews were done in several languages.

**Supply-side Survey of Microfinance Services in Urban and Rural Tanzania, MEDA  
2006**

HCA assisted Mennonite Economic Development Associates (MEDA) in developing and reviewing a technical proposal for a supply-side survey of over 1,800 microfinance services in urban and rural Tanzania. The proposal was prepared at the request of the Financial Sector Deepening Trust of Tanzania (FSDT), which is a pool of donor funds earmarked for microfinance activities in the country (CIDA, DFID, Dutch and World Bank). Microfinance services include transaction needs, savings, credit and insurance (life, burial, health and short-term insurance).

**Institutional Assessment and Policy Analysis of the Rural Integrated Water,  
Sanitation and Hygiene Project (RIWASH), World Vision Canada  
2006**

HCA was contracted by World Vision Canada to conduct an Institutional Assessment and Policy Analysis of the tsunami affected areas of the North Eastern region of Sri Lanka . The government of Sri Lanka had been implementing the National Rural Water Supply and Sanitation (RWSS) Policy in Sri Lanka . World Vision Canada 's RIWASH project hoped to build on that policy by enhancing capacity of the Provincial Council, Pradeshiya Sabhas, community based organizations, and other partner organizations. A team of Canadian and International HCA Associates developed a performance framework and conducted a stakeholder analysis in order to provide World Vision with a clear understanding of the role, relative power, influence and interest in the RIWASH project. HCA also gathered information from stakeholders to provide information on the RWSS policy and the relationship between the different stakeholders. A gender analysis was conducted.

**Christian Children Fund Canada 2005 Conference  
2005**

HCA was engaged by Christian Children Fund Canada (CCFC) to assist them in the development of a Results-Based Evaluation and Monitoring system for their international operations. HCA helped design the system, including major questionnaire survey initiatives, and linked it to the new Strategic Planning cycle developed by CCFC. The evaluation and monitoring plan was presented to the CCFC international conference in June 2005.

**Evaluation Planning for Small and Medium Enterprise in Eastern Indonesia  
(PENSA)  
2004**

HCA was engaged by the International Finance Corporation / World Bank Group to prepare a monitoring and evaluation plan and implement the initial phase for the small and medium enterprise facility (PENSA) in Eastern Indonesia. Harry Cummings conducted a capacity building monitoring and evaluation workshop in Denpasar, Indonesia with the organization and provided guidance for the creation and implementation of PENSA's planning and evaluation program and policies. The monitoring and evaluation planning process also consisted of designing program logic



models and evaluation matrices for each of their five programs and providing narrative summaries to guide the work plan.

### **Evaluation of Child Workers' Opportunities Project (CWOP) Save the Children Canada**

*2003 – 2004*

Save the Children Canada initiated the Child Worker's Opportunities Project (CWOP) in response to the United Nations Conventions on the Rights of the Child. The CWOP goal was to reduce the number of child workers in exploitative or hazardous conditions and to create opportunities for education and training. HCA was contracted to review project documents, prepare an evaluation plan and carry out the end of program evaluation. The findings of this evaluation were presented at an international conference.

### **Evaluation Plan for Christian Children's Fund of Canada**

*2003*

HCA developed an evaluation plan for the following CCFC programs: Water and Sanitation, Primary Health Care, Education, Nutrition, Training and Capacity Building, and Micro-enterprise Development. The evaluation plan serves as a review of their program requirements. The evaluation plan for CCFC included: project logic model, results chain, evaluation framework, proposed research design for the evaluation, and recommendations on research strategies and tools. The evaluation plan has been utilized in twelve countries.

### **“Reaching the Poor” Micronutrient and Health Project - World Bank**

*2002 – 2004*

HCA assessed the impact of World Vision's Micronutrient and Health Program (MICAH) in Ethiopia and Malawi. HCA assessed the benefits of the MICAH Project among the poor in Malawi and Ethiopia, focusing on mother, infant and child health and nutrition. Using the MICAH Project baseline and final survey data and the Malawi and Ethiopia DHS data, HCA compared the incidence of benefits of MICAH interventions among the poor and better off. Using a participatory research approach and multivariate analysis, HCA determined how well the MICAH programs have reached the most disadvantaged groups in Ethiopia and Malawi and the reasons for their success or failure.

### **Impact and Innovation in Nutrition - World Vision Canada**

*2002*

Dr. Harry Cummings provided a lecture on the methods of data collection to evaluate the impact of nutrition and health programs. He provided examples from experience and previous work conducted in Ethiopia and Indonesia.

### **Urban Population Projections – World Vision Canada**

*2002*

An analysis on urban populations was conducted for World Vision. UN data, global population statistics and projections between 1975 and 2030 were assessed. The required data was tabulated and graphs were prepared to highlight the extent of urban population growth.

**Advise on the Design and Analysis of a Survey for Micro-nutrient Program (MICAH) in Africa - CIDA and World Vision**

*2002 – 2004*

HCA provided design guidelines for the post impact survey carried out by MICAH in Malawi, Ethiopia, Tanzania, Ghana and Senegal. The project was a CIDA funded micronutrient program for women and children under the age of 5. Advice was provided on survey design, assistance was provided on the analysis, and the reports were reviewed. The evaluation of strategy and results on key nutrition and health status indicators was conducted.

**Urban Poverty in Developing Countries: An Overview and Approaches to Alleviation – World Vision Canada**

*2001*

A literature review on urban poverty and its alleviation was conducted for World Vision. The study used four comprehensive case studies to emphasize poverty alleviation strategies: The Orangi Pilot Project in Karachi, Pakistan; the Million Houses Program in Sri Lanka; Participatory Municipal Budgeting in Porto Alegre, Brazil; and the Saamstaan Housing Cooperative in Namibia. Recommendations were provided regarding an approach to urban poverty.

**Evaluation of Food For Work Projects - CIDA and World Food Programme in Indonesia**

*2000*

HCA performed the End of Project Evaluation of "Social Safety Net" projects implemented by CARE and World Vision in East Indonesia, Kalimantan & Jakarta in 2000. The emergency relief projects involved rice & food supplement distribution link to public works projects. Program logic and results-based approaches were used. A local consultant assisted HCA with this assignment. Field visits to North Jakarta, Sulawesi and Kalimantan were completed. The evaluation was designed to help CIDA improve aid effectiveness.

**Evaluation of World Vision Micah (micronutrient and health) program, Ethiopia**

*1999*

HCA in cooperation with project partners evaluated the MICAH program for World Vision in Ethiopia and reported on the progress, achievements with regards to targets, and the strengths and weaknesses of the program. The MICAH program is a CIDA funded project, which aims at improving the nutrition and health statistics of the less fortunate in several countries in Africa. Recommendations were provided with respect to changes in the structure, elements and activities of the program.

**Development Planning Assistance Project in Indonesia - 1998 The World Food Summit Task Force on Food Security**

*1998*

**Baseline Survey in Indonesia – Indonesian Livestock Services Directorate**  
*1998*

**Evaluation of a CIDA-funded Entrepreneurial Training Project for the Unemployed in Poland**  
*1998*

**Results-Based Log Frames and Questionnaire for Kenya Flood Relief – World Vision Canada**  
*1998*

**Results-Based Management Training and Advisement for Conservation Management in China and Vietnam**  
*1998*

**Evaluating an Integrated Community Development Program in Ethiopia - Oxfam Canada**  
*1997*